



**重慶機電股份有限公司**  
CHONGQING MACHINERY & ELECTRIC CO., LTD.\*

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock Code: 02722

# 2009 Interim Report



\* For identification purposes only

## CONTENTS

Corporate Information .....	2
Financial Highlights .....	4
Chairman's Statement .....	5
Independent Interim Review Report .....	10
Condensed Consolidated Interim Financial Information	
Condensed Consolidated Interim Balance Sheet .....	12
Condensed Consolidated Interim Statement of Comprehensive Income .....	15
Condensed Consolidated Interim Statement of Changes in Equity .....	17
Condensed Consolidated Interim Cash Flow Statements .....	18
Notes to the Condensed Consolidated Interim Financial Information .....	20
Management's Discussion and Analysis .....	59
Other Information .....	79



## CORPORATE INFORMATION

### Directors

#### Executive Directors

Mr. Xie Hua Jun (*Chairman*)

Mr. He Yong

Mr. Liao Shaohua

Mr. Chen Xianzheng

#### Non-executive Directors

Mr. Huang Yong

Mr. Yu Gang

Mr. Yang Jingpu

Mr. Wu Jian

#### Independent Non-executive Directors

Mr. Lo Wah Wai

Mr. Ren Xiaochang

Mr. Kong Weiliang

#### Committees under Board of Directors

##### Audit Committee

Mr. Lo Wah Wai (*Chairman*)

Mr. Wu Jian

Mr. Kong Weiliang

##### Remuneration Committee

Mr. Ren Xiaochang (*Chairman*)

Mr. Yu Gang

Mr. Lo Wah Wai

##### Nomination Committee

Mr. Kong Weiliang (*Chairman*)

Mr. Huang Yong

Mr. Ren Xiaochang

### Supervisors

Mr. Duan Rongsheng

Ms. Liao Rong

Ms. Wang Rongxue

Ms. He Xiaoping

Mr. Wang Xuqi

Mr. Wu Chongjiang

### Legal Representative

Mr. Xie Hua Jun

### Company Secretary

Mr. Wang Xiaojun (*Practising Lawyer*)

### Qualified Accountant

Mr. Kam Chun Ying, Francis

(*Certified Public Accountant*)

### International Auditors

PricewaterhouseCoopers

### Legal Advisors to the Company

Jun He Law Offices

(*As to Hong Kong Laws*)

Beijing Kaiwen Law Firm Chongqing Branch

(*As to PRC Laws*)

### Principal Place of Business in Hong Kong

Suite 2208, 22/F, Jardine House,

1 Connaught Place, Central, Hong Kong

### Website of the Company

[www.chinacqme.com](http://www.chinacqme.com)

## CORPORATE INFORMATION (CONTINUED)

### Authorized Representatives

Mr. Chen Xianzheng

Mr. Wang Xiaojun

### Alternate Authorized Representative

Mr. Lo Wah Wai

### Compliance Advisor

Evolution Watterson Securities Limited

### Registered Address

No. 155 Zhongshan Third Road

Yuzhong District, Chongqing City, the PRC

Postal code: 400015

### Hong Kong Share Registrar

Computershare Hong Kong Investor  
Services Limited

Shops 1712-1716, 17th Floor, Hopewell Centre

183 Queen's Road East

Wanchai

Hong Kong

### Principal Bankers

China Merchants Bank

Chongqing Shangqingsi Sub-branch

1st Floor, Zhong-an International Building

Yuzhong District

Chongqing City

the PRC

### Share Information

#### Listing Place

The Stock Exchange of Hong Kong Limited  
(the "Stock Exchange")

#### Stock Code

02722

#### Financial Year End

31 December

## FINANCIAL HIGHLIGHTS

Chongqing Machinery & Electric Co., Ltd. (the “Company”) and its subsidiaries (collectively the “Group”) announce the highlights of the consolidated financial information set out below.

- Revenue of the Group for the six months ended 30 June 2009 was approximately RMB2,802.6 million, representing a decrease of 11% from the corresponding period last year.
- Profit attributable to the equity holders of the Company for the six months ended 30 June 2009 was approximately RMB215.4 million, representing a decrease of 21% from the corresponding period last year.
- Basic earnings per share for the six months ended 30 June 2009 was approximately RMB0.06.
- The Group continued to strive for the expansion of core-business and technological improvement on its business segments including commercial vehicle parts and components (“Commercial vehicle parts and components”), power equipment (“Power equipment”), general machinery (“General machinery”) and CNC machine tools (“CNC machine tools”) etc. As driven by the implementation of “Strategic Development of Western China” and RMB4 trillion stimulative package launched by the PRC government for boosting economy and enhancing infrastructure construction, as well as the preferential policies issued by the State Council on promoting the reform and development between the urban and rural areas in Chongqing, the Group is to further shrug off the impact of global financial crisis and maintain a steady recovery of its operations.

## CHAIRMAN'S STATEMENT

### Dear Shareholders,

The Board of Directors of the Company is pleased to announce the interim results of the Group for the six months ended 30 June 2009 (the "Period"). The Group's interim results have not been audited but have been reviewed by the audit committee and the Company's auditor, PricewaterhouseCoopers.

### Performance Results

Total revenue of the Group for the six months ended 30 June 2009 was approximately RMB2,802.6 million, representing a decrease of 11% as compared with the same period last year.

Profits attributable to equity holders of the Company for the six months ended 30 June 2009 was approximately RMB215.4 million, representing a decrease of 21% as compared with the same period last year.

Earnings per share for the six months ended 30 June 2009 was approximately RMB0.06 (first half of 2008: RMB0.10). As at 30 June 2009, the total assets of the Group amounted to approximately RMB8,250.3 million (31 December 2008: RMB7,525.8 million), the total liabilities amounted to approximately RMB4,523.4 million (31 December 2008: RMB4,055 million). Total shareholders' equity was approximately RMB3,726.9 million (31 December 2008: RMB3,470.8 million), of which approximately RMB3,666.9 million (31 December 2008: RMB3,418.4 million) was attributable to the equity holders of the Company. Net asset value per share was approximately RMB1.01 (31 December 2008: RMB0.94).

Reviewing from first half of 2009, the Group was still inflicted by the weak global economic environment and the performance of the four major business segments of the Company showed a decline in profitability generally as compared with same period last year. The Company enhanced its R&D capability to stabilize the business during the Period. In addition, the Group has implemented various effective measures to control operation, investment and other risks. The overall performance of the Company is expected to maintain a steady recovery trend in the second half of the year.

The Company was officially included as one of the constituent stocks of MSCI Global Small Cap Index on 29 May 2009. The Company never stops enhancing the quality of Group's corporate ethos and governance to reciprocate the support and encouragement from all our investors and shareholders.



## CHAIRMAN'S STATEMENT (*CONTINUED*)

### **Development Strategy**

The Company will further accelerate the implementation of the following development strategy targets for 2009:

- (I) Promote production restructuring to optimize product structure;
- (II) Implement capital restructuring to optimize asset structure;
- (III) Implement management restructuring to optimize management and control mode including:
  - Leverage on integrated advantage to improve capital utilization rate and lower financing cost;
  - Enhance management control to reduce operation cost and improve operation efficiency;
  - Expand synergistic effects and concentrate procurement to reduce cost of products;
  - Improve internal supervision to enhance management efficiency;
- (IV) Restructure the organization structure to optimize the talent team.



## CHAIRMAN'S STATEMENT (CONTINUED)

### Business Outlook

#### Commercial vehicle parts and components (engine, gear box and other products)

The PRC government started to revive the stagnant domestic automobile industry since the fourth quarter last year, setting revival of automobile industry as the top priority. By the end of February 2009, the Commercial vehicle parts and components business of the Company had picked up. Meanwhile, the engine business saw a stable market demand, as driven by power, shipping and construction machinery industry. The Company expects this segment to experience a significant rebound in 2009 as a whole.

During the Period, the Company entered into an agreement with Shanghai Electric (Group) Corporation to acquire 102,000,000 shares (equivalent to 51% equity interest) in Qijiang Gear Transmission Co., Ltd ("Qijiang Gear") and 5,140,800 shares (equivalent to 24.48% equity interest) in Qijiang Qi-Chi Forging Co. Ltd ("Qijiang Forging") at a total consideration of RMB256,609,000. Upon completion of the transaction, the Company holds 100% equity interest in Qijiang Gear and 48% equity interest in Qijiang Forging directly. Qijiang Gear became a wholly owned subsidiary of the Company. The Company through Qijiang Gear held the remaining 52% equity interest in Qijiang Forging, and Qijiang Forging also became a wholly-owned subsidiary of the Company. The acquisition allows the Company to implement its independent development strategy for Commercial vehicle parts and components business and introduce world renowned companies for cooperation and growth.

In the aspect of product R&D and optimization, the Company will continue to strengthen independent R&D for new products and to optimize and develop high efficiency diesel engine. We will accelerate quality upgrade and import substitution by developing proprietary suspension system for passenger cars, breaking system and steering system. The successful trial production of QSK, V50 high powered diesel engine new products will actively expand our market sales in 2009.



## CHAIRMAN'S STATEMENT (CONTINUED)

### Business Outlook (Continued)

#### **Power equipment (hydroelectric generation equipment, electrical wires, cables and materials, high voltage transformer and other products)**

As China's demand for electricity has resumed growth and the State invests RMB4 trillion in construction of infrastructure, in addition to the expanding power grid and refurbishment of existing construction facilities, as well as the Company's assessment by National Development and Reform Commission as production base for impact-type hydroelectric generators with high hydraulic heads, the segment saw series of favourable factors. Leveraging on the advantage in independent R&D of high-end technology, the Group will launch more new products to cater for the rapidly increasing market demand. The demand for electrical wires and cables is robust. The business is expected to hold stable in 2009 generally.

We promoted commercial operations of new product projects in the Period. Main projects include commercialization impact-type wheel CNC machine-shaping technology, 800KV or above ultra-high voltage transformer and high-voltage electrical ceramics. The Company aims to further enhance its leading position in the industry.

#### **General machinery (industrial pumps, gas compressors, separation machines, refrigeration machines and industrial fans)**

During the first half of 2009, the General machinery segment was only hit slightly by the financial tsunami, as its downstream industries belong to high growth sectors and its product demand concentrates in sub-markets. We expect that General machinery segment will continue to benefit from stable demand in petrol-chemistry and natural gas production, environment protection, aviation, nuclear power and wind power industries. The Company is exploring different markets to consolidate its leading market position and to win the recognition for its brand from various industries to substitute imported products with the same market position. General machinery segment is expected to maintain stable operating revenue and moderate profit growth in 2009 as a whole.

In product diversification, the Group has completed operation tests of wind power rotor blade at multiple location and commenced production, and further promoted the safety certification of pump products for nuclear power station. Meanwhile, we will upgrade the technical improvement of Mother-son CNG Station and flat auto discharge centrifuges.

## CHAIRMAN'S STATEMENT (*CONTINUED*)

### **Business Outlook (*Continued*)**

#### **CNC machine tools (gear-producing machines, complex precision metal-cutting tools, CNC lathes and machine centers)**

Demand for CNC machine tools slowed down in the first half of 2009. With economic revival measures adopted by the PRC government, machine tools industry is projected to recover in the second half of 2009. Especially, the strong market demand in gear-producing machines business, as driven by automobile industry and wind power generation industry, the Group has secured contracts for the entire year. However, as CNC lathes business experienced a significant decline, we expect the major segment will turn downward in 2009 generally.

The Company has directed its product development on large CNC machine tools and cutting tools that is urgently needed by wind power and heavy chemical industry. The segment fully utilized integration advantages and marketing information platform to expand market share for CNC machine tools, CNC lathes and machine centers and complex precision metal-cutting tools.

### **Conclusion**

Despite of the fallout of global economic slowdown in the first half of 2009, our four major segments managed to keep operation and overcome all difficulties for many years. This is attributable to our experienced, unrelenting, devoted and innovated management team, which shored up our core business against operating risks of the market. We expect our business to maintain a steady recovery trend in the second half of 2009 generally.

On behalf of the Board, I would like to express our heartfelt gratitude to all of our shareholders, clients and suppliers for their long-term support and trust. The Board's sincere appreciation also goes to the entire staff whose tireless effort contributed to the Company's achievements.

*Chairman and Executive Director*  
**Xie Hua Jun**

Chongqing, the PRC, 11 September 2009

**REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION  
TO THE BOARD OF DIRECTORS OF CHONGQING MACHINERY & ELECTRIC CO., LTD.**  
*(incorporated in the People's Republic of China with limited liability)*

**INTRODUCTION**

We have reviewed the interim financial information set out on pages 12 to 58, which comprises the condensed consolidated balance sheet of Chongqing Machinery & Electric Co., Ltd. (the "Company") and its subsidiaries (together, the "Group") as at 30 June 2009 and the related condensed consolidated statements of comprehensive income, changes in equity and cash flows for the six-month period then ended, and a summary of significant accounting policies and other explanatory notes. The Rules Governing the Listing of Securities on the Main Board of The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants. The directors of the Company are responsible for the preparation and presentation of this interim financial information in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting". Our responsibility is to express a conclusion on this interim financial information based on our review and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

## SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

## CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial information is not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting".

**PricewaterhouseCoopers**  
*Certified Public Accountants*

Hong Kong, 11 September 2009

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim balance sheet

		<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
	<i>Note</i>		
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	5	<b>1,551,900</b>	1,182,845
Investment properties	5	<b>25,303</b>	26,498
Lease prepayments	5	<b>275,050</b>	279,223
Intangible assets	5	<b>86,187</b>	47,555
Investments in associates		<b>351,754</b>	641,597
Deferred income tax assets		<b>57,762</b>	72,951
Available-for-sale financial assets		<b>9,307</b>	3,318
Other non-current assets		<b>7,462</b>	169
		<b>2,364,725</b>	2,254,156
<b>Current assets</b>			
Inventories		<b>1,382,434</b>	1,232,120
Trade and other receivables	6	<b>1,792,332</b>	1,230,764
Amount due from customers for contract work		<b>158,585</b>	181,162
Held-to-maturity financial assets		<b>—</b>	5,000
Restricted cash		<b>384,368</b>	314,190
Cash and cash equivalents		<b>2,167,835</b>	2,308,454
		<b>5,885,554</b>	5,271,690
<b>Total assets</b>		<b>8,250,279</b>	7,525,846

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim balance sheet (Continued)

		<b>30 June 2009</b>	31 December 2008
		<b>RMB'000</b>	RMB'000
	<i>Note</i>	<b>Unaudited</b>	Audited
<b>EQUITY</b>			
Share capital	7	<b>3,684,640</b>	3,684,640
Reserves		<b>(919,562)</b>	(952,715)
Retained earnings		<b>901,842</b>	686,420
		<b>3,666,920</b>	3,418,345
Minority interest		<b>59,966</b>	52,494
<b>Total equity</b>		<b>3,726,886</b>	3,470,839
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings	8	<b>306,524</b>	273,995
Deferred income		<b>109,155</b>	105,312
Deferred income tax liabilities		<b>7,408</b>	393
Long-term employee benefit obligations	9	<b>127,320</b>	131,830
		<b>550,407</b>	511,530

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim balance sheet (Continued)

		<b>30 June 2009</b>	31 December 2008
		<b>RMB'000</b>	RMB'000
	<i>Note</i>	<b>Unaudited</b>	Audited
<b>Current liabilities</b>			
Trade and other payables	10	<b>3,090,971</b>	2,727,724
Amount due to customers for contract work		<b>8,840</b>	11,906
Current income tax liabilities		<b>42,125</b>	71,279
Borrowings	8	<b>799,388</b>	700,790
Current portion of long-term employee benefit obligations	9	<b>8,490</b>	8,160
Provisions for warranty	11	<b>23,172</b>	23,618
		<b>3,972,986</b>	3,543,477
<b>Total liabilities</b>		<b>4,523,393</b>	4,055,007
<b>Total equity and liabilities</b>		<b>8,250,279</b>	7,525,846
<b>Net current assets</b>		<b>1,912,568</b>	1,728,213
<b>Total assets less current liabilities</b>		<b>4,277,293</b>	3,982,369

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim statement of comprehensive income

	Note	Unaudited Six months ended 30 June	
		2009 RMB'000	2008 RMB'000
Revenue	4	2,802,628	3,150,419
Cost of sales		(2,303,978)	(2,573,853)
<b>Gross profit</b>		<b>498,650</b>	576,566
Selling and marketing expenses		(111,578)	(97,293)
Administrative expenses		(221,710)	(245,897)
Other gains, net		20,721	3,738
Other income		12,186	9,156
<b>Operating profit</b>	4, 12	<b>198,269</b>	246,270
Finance income		17,681	11,385
Finance costs		(33,663)	(46,109)
Finance costs, net		(15,982)	(34,724)
Share of profit of associates		61,660	105,555
<b>Profit before income tax</b>		<b>243,947</b>	317,101
Income tax expense	13	(21,053)	(36,504)
<b>Profit for the period</b>		<b>222,894</b>	280,597

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim statement of comprehensive income (Continued)

	Note	Unaudited	
		Six months ended 30 June	
		2009	2008
		RMB'000	RMB'000
<b>Other comprehensive income:</b>			
Fair value gains/(losses) on available-for-sale financial assets, net of tax		2,541	(3,846)
<b>Total comprehensive income for the period</b>		<b>225,435</b>	<b>276,751</b>
<b>Profit attributable to:</b>			
Equity holders of the Company		215,422	273,915
Minority interest		7,472	6,682
		<b>222,894</b>	<b>280,597</b>
<b>Total comprehensive income attributable to:</b>			
Equity holders of the Company		217,963	270,069
Minority interest		7,472	6,682
		<b>225,435</b>	<b>276,751</b>
<b>Earning per share for profit attributable to the equity holders of the Company during the period (expressed in RMB per share)</b>			
— Basic and diluted	14	0.06	0.10

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim statement of changes in equity

	Unaudited						
	Note	Attributable to equity holders of the Company				Minority interest	Total equity
		Share capital	Other Reserves	Retained earnings	Total		
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
<b>At 1 January 2008</b>		2,679,740	(1,026,394)	212,387	1,865,733	46,542	1,912,275
Profit for the period		—	—	273,915	273,915	6,682	280,597
Proceeds from issuance of new shares		1,004,900	149,315	—	1,154,215	—	1,154,215
Share issuance costs		—	(109,531)	—	(109,531)	—	(109,531)
Changes in fair value of available-for-sale financial assets		—	(3,846)	—	(3,846)	—	(3,846)
Dividends		—	—	—	—	(15,713)	(15,713)
<b>At 30 June 2008</b>		<u>3,684,640</u>	<u>(990,456)</u>	<u>486,302</u>	<u>3,180,486</u>	<u>37,511</u>	<u>3,217,997</u>
<b>At 1 January 2009</b>		<b>3,684,640</b>	<b>(952,715)</b>	<b>686,420</b>	<b>3,418,345</b>	<b>52,494</b>	<b>3,470,839</b>
Profit for the period		—	—	215,422	215,422	7,472	222,894
Changes in fair value of available-for-sale financial assets		—	2,541	—	2,541	—	2,541
Recognition of fair value change relating to acquisition of subsidiary	16	—	30,612	—	30,612	—	30,612
<b>At 30 June 2009</b>		<u><b>3,684,640</b></u>	<u><b>(919,562)</b></u>	<u><b>901,842</b></u>	<u><b>3,666,920</b></u>	<u><b>59,966</b></u>	<u><b>3,726,886</b></u>

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim cash flow statements

	Note	Unaudited	
		Six months ended 30 June	
		2009	2008
		RMB'000	RMB'000
<b>Cash flows from operating activities</b>			
Cash generated from operations		171,008	173,407
Interest paid		(33,701)	(41,417)
Income tax paid		(35,920)	(37,787)
Net cash generated from operating activities		101,387	94,203
<b>Cash flows from investing activities</b>			
Purchases of property, plant and equipment		(201,079)	(178,439)
Purchase of intangible assets		(1,436)	(1,615)
Proceeds from disposal of property, plant and equipment		3,894	12,233
Acquisition of subsidiary, net of cash acquired	16	(172,086)	—
Interest received		17,681	11,385
Dividends received		125,511	1,290
Net cash used in investing activities		(227,515)	(155,146)

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Condensed consolidated interim cash flow statements (Continued)

	Unaudited	
	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
<b>Cash flows from financing activities</b>		
Proceeds from borrowings	434,468	464,266
Repayments of borrowings	(407,556)	(387,245)
Finance lease paid	(2,785)	—
Proceeds from issuance of share capital	—	1,154,215
Share issuance costs	—	(66,767)
Dividends paid to joint venture partners	(36,623)	—
Dividends paid to minority shareholders	(1,995)	(16,876)
	<u>                    </u>	<u>                    </u>
Net cash (used in)/generated from financing activities	(14,491)	1,147,593
	<u>                    </u>	<u>                    </u>
<b>Net (decrease)/increase in cash and cash equivalents</b>	(140,619)	1,086,650
Cash and cash equivalents at beginning of the period	2,308,454	1,036,079
	<u>                    </u>	<u>                    </u>
<b>Cash and cash equivalents at end of the period</b>	<u>2,167,835</u>	<u>2,122,729</u>

The notes on pages 20 to 58 form an integral part of this unaudited condensed consolidated interim financial information.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

*(All amounts in RMB unless otherwise stated)*

### Notes to the condensed consolidated interim financial information

#### 1. General information

Chongqing Machinery & Electric Co., Ltd. (the “Company”) and its subsidiaries (hereinafter collectively referred to as the “Group”) are principally engaged in manufacturing and sales of commercial vehicle parts and components, general machinery, machinery tools and power equipment. The Group has operations mainly in the People’s Republic of China (the “PRC” or “China”).

The Company was established in the PRC on 27 July 2007 as a joint stock company with limited liability as part of the reorganisation of Chongqing Machinery and Electronic Holding (Group) Co., Ltd. (“CQMEHG” or the “Parent Company”) in preparation for a listing of the Company’s shares on the Main Board of The Stock Exchange of Hong Kong Limited. CQMEHG is a state-owned enterprise established in the PRC and has been directly under the administration and control of the State-Owned Assets Supervision and Administration Commission of Chongqing Municipal Government. The address of the Company’s registered office is No. 155, Zhongshan Third Road, Yu Zhong District, Chongqing 400015, the PRC.

The H shares of the Company were listed on the Main Board of the Stock Exchange of Hong Kong Limited on 13 June 2008. Details of movements in the Company’s share capital are set out in Note 7 to the condensed consolidated interim financial information.

These condensed consolidated interim financial information are presented in RMB, unless otherwise stated. This condensed consolidated interim financial information was approved for issue on 11 September 2009.

This condensed consolidated interim financial information has not been audited.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 2. Basis of preparation

This condensed consolidated interim financial information for the six months ended 30 June 2009 has been prepared in accordance with Hong Kong Accounting Standard (“HKAS”) 34, “Interim financial reporting”. The condensed consolidated interim financial information should be read in conjunction with the annual financial statements for the year ended 31 December 2008, which have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRS”).

#### 3. Accounting policies

Except as described below, the accounting policies adopted are consistent with those of the annual financial statements for the year ended 31 December 2008, as described in those annual financial statements.

During the acquisition of two subsidiaries in February 2009 (Note 16), the Group acquired two new intangible assets, brand and customer relationship. Both brand and customer relationship are initially recorded at fair value. Brand has indefinite useful life and is tested for impairment and carried at cost less accumulated impairment losses. Customer relationship is amortised on the straight-line basis over its estimated useful life of 10 years.

Taxes on income in the interim periods are accrued using the tax rate that would be applicable to expected total annual earnings.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

The following new standards and amendments to standards are mandatory for the first time for the financial year beginning 1 January 2009.

- HKAS 1 (revised), 'Presentation of financial statements'. The revised standard prohibits the presentation of items of income and expenses (that is 'non-owner changes in equity') in the statement of changes in equity, requiring 'non-owner changes in equity' to be presented separately from owner changes in equity. All 'non-owner changes in equity' are required to be shown in a performance statement.

Entities can choose whether to present one performance statement (the statement of comprehensive income) or two statements (the income statement and statement of comprehensive income).

The Group has elected to present the statement of comprehensive income. The interim financial statements have been prepared under the revised disclosure requirements.

- HKFRS 8, 'Operating segments'. HKFRS 8 replaces HKAS 14, 'Segment reporting'. It requires a 'management approach' under which segment information is presented on the same basis as that used for internal reporting purposes. This has resulted in an increase in the number of reportable segments presented, as the previously reported commercial vehicle parts and components segment has been split into engines and gear boxes, and the previously reported power equipment segment has been split into hydroelectric generation equipment, electrical wires and cables, and high-voltage transformers segment.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker has been identified as the operating management committee that makes strategic decisions.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

Goodwill is allocated by management to groups of cash-generating units on a segment level. Goodwill relating to a previous acquisition within the commercial vehicle parts and components segment is moved to others segment. The change in reportable segments has not resulted in any additional goodwill impairment. There has been no further impact on the measurement of the Group's assets and liabilities. Comparatives for 2008 have been restated.

- Amendment to HKFRS 7, 'Financial instruments: disclosures'. The amendment increases the disclosure requirements about fair value measurement and amends the disclosure about liquidity risk. The amendment introduces a three-level hierarchy for fair value measurement disclosures about financial instruments and requires some specific quantitative disclosures for those instruments classified in the lowest level in the hierarchy. These disclosures will help to improve comparability between entities about the effects of fair value measurements. In addition, the amendment clarifies and enhances the existing requirements for the disclosure of liquidity risk primarily requiring a separate liquidity risk analysis for derivative and non-derivative financial liabilities. It also requires a maturity analysis for financial assets where the information is needed to understand the nature and context of liquidity risk. The Group will make additional relevant disclosures in its financial statements for the year ending 31 December 2009.
- HKAS 23 (Revised), 'Borrowing costs'. The amendment requires an entity to capitalise borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset (one that takes a substantial period of time to get ready for use or sale) as part of the cost of that asset. The option of immediately expensing those borrowing costs will be removed. This amendment has no material impact on the Group's financial statements, as the Group has capitalised borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset as part of the cost of that asset consistently.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

Hong Kong Institute of Certified Public Accountants' improvements ("HKICPA's improvements") to HKFRS published in October 2008:

- Amendment to HKAS 39, 'Financial instruments: Recognition and measurement'.
  - This amendment clarifies that it is possible for there to be movements into and out of the fair value through profit or loss category where a derivative commences or ceases to qualify as a hedging instrument in cash flow or net investment hedge.
  - The definition of financial asset or financial liability at fair value through profit or loss as it relates to items that are held for trading is also amended. This clarifies that a financial asset or liability that is part of a portfolio of financial instruments managed together with evidence of an actual recent pattern of short-term profit-taking is included in such a portfolio on initial recognition.
  - The current guidance on designating and documenting hedges states that a hedging instrument needs to involve a party external to the reporting entity and cites a segment as an example of a reporting entity. This means that in order for hedge accounting to be applied at segment level, the requirements for hedge accounting are currently required to be met by the applicable segment. The amendment removes this requirement so that HKAS 39 is consistent with HKFRS 8, 'Operating segments' which requires disclosure for segments to be based on information reported to the chief operating decision maker.
  - When remeasuring the carrying amount of a debt instrument on cessation of fair value hedge accounting, the amendment clarifies that a revised effective interest rate (calculated at the date fair value hedge accounting ceases) are used.

This amendment has no material impact on the Group's financial statements.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

The following new standards, amendments to standards and interpretations are mandatory for the first time for the financial year beginning 1 January 2009, but are not currently relevant for the Group.

- HKFRS 2 (amendment), 'Share-based payment'.
- HKAS 32 (amendment), 'Financial instruments: presentation'.
- HK(IFRIC) 9 (amendment), 'Reassessment of embedded derivatives' and HKAS 39 (amendment), 'Financial instruments: Recognition and measurement'.
- HK(IFRIC) 13, 'Customer loyalty programmes'.
- HK(IFRIC) 15, 'Agreements for the construction of real estate'.
- HK(IFRIC) 16, 'Hedges of a net investment in a foreign operation'.

The following new standards, amendments to standards and interpretations have been issued, but are not effective for the financial year beginning 1 January 2009 and have not been early adopted:

- Amendment to HKAS 39, 'Financial instruments: Recognition and measurement' on eligible hedged items, effective for annual periods beginning on or after 1 July 2009. This is not currently applicable to the Group, as it does not have any hedged items.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

- HKFRS 3 (revised), 'Business combinations' and consequential amendments to HKAS 27, 'Consolidated and separate financial statements', HKAS 28, 'Investments in associates' and HKAS 31, 'Interests in joint ventures', effective prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after 1 July 2009. Management is assessing the impact of the new requirements regarding acquisition accounting, consolidation, associates and joint ventures on the Group.

The revised standard continues to apply the acquisition method to business combinations, with some significant changes. For example, all payments to purchase a business are to be recorded at fair value at the acquisition date, with contingent payments classified as debt subsequently re-measured through the statement of comprehensive income. There is a choice on an acquisition-by-acquisition basis to measure the minority interest in the acquiree either at fair value or at the minority interest's proportionate share of the acquiree's net assets. All acquisition-related costs should be expensed. The Group will apply HKFRS 3 (revised) to all business combinations from 1 January 2010.

- HK(IFRIC) 17, 'Distributions of non-cash assets to owners', effective for annual periods beginning on or after 1 July 2009. This is not currently applicable to the Group, as it has not made any non-cash distributions.
- HK(IFRIC) 18, 'Transfers of assets from customers', effective for transfer of assets received on or after 1 July 2009. This is not relevant to the Group, as it has not received any assets from customers.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

HKICPA's improvements to HKFRS published in May 2009:

- Amendment to HKFRS 2 'Share-based payments', effective for periods beginning on or after 1 July 2009. This clarification confirms that HKFRS 3 (revised) does not change the scope of HKFRS 2. This is not currently relevant for the Group as it has not issued equity instruments for business combination under common control or for the formation of a joint venture.
- Amendment to HKFRS 5 'Non-current Assets held for sale and discontinued operations', effective for periods beginning on or after 1 January 2010. Disclosures in standards other than HKFRS 5 do not apply to non-current assets (or disposal groups) classified as held for sale or discontinued operations unless those HKFRSs specifically require disclosures for them. Additional disclosures about these assets or discontinued operations may be necessary to comply with the general requirements of HKAS 1 'Presentation of financial statements'. The Group will apply HKFRS 5 (amendment) from 1 January 2010.
- Amendment to HKFRS 8 'Operating segments', effective for periods beginning on or after 1 January 2010. Disclosure of information about total assets and liabilities for each reportable segment is required only if such amounts are regularly provided to the chief operating decision maker. The Group will apply HKFRS 8 (amendment) from 1 January 2010.
- Amendment to HKAS 1 'Presentation of financial statements', effective for periods beginning on or after 1 January 2010. Current/non-current classification of the liability component of convertible instruments is not affected by the holder's option which will result in the settlement by the issuance of equity instruments. The Group will apply HKAS 1 (amendment) from 1 January 2010.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

HKICPA's improvements to HKFRS published in May 2009: (Continued)

- Amendment to HKAS 7 'Statement of cash flows', effective for periods beginning on or after 1 January 2010. Only expenditures that result in a recognised asset are eligible for classification as investing activities. The Group will apply HKAS 7 (amendment) from 1 January 2010.
- Amendment to HKAS 17 'Leases', effective for periods beginning on or after 1 January 2010. The amendment removes the specific guidance on the classification of long-term leases of land as operating leases. When classifying land leases, the general principles applicable to the classification of leases should be applied. The classification of land leases has to be reassessed on adoption of the amendment on the basis of information existing at inception of the leases. The Group will apply HKAS 17 (amendment) from 1 January 2010.
- Amendment to HKAS 36 'Impairment of assets', effective for periods beginning on or after 1 January 2010. This clarifies that the largest unit permitted for the goodwill impairment test is the lowest level of operating segment before any aggregation as defined in HKFRS 8. The amendment does not have any impact on the Group's financial statements.
- Amendment to HKAS 38 'Intangible assets', effective for periods beginning on or after 1 July 2009. This clarifies the description of the valuation techniques commonly used to measure intangible assets acquired in a business combination when they are not traded in an active market. In addition, an intangible asset acquired in a business combination might be separable but only together with a related contract, identifiable asset or liability. In such cases, the intangible asset is recognised separately from goodwill but together with the related item. The Group will apply HKAS 36 (amendment) from 1 January 2010.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 3. Accounting policies (Continued)

HKICPA's improvements to HKFRS published in May 2009: (Continued)

- Amendment to HKAS 39 'Financial instruments: recognition and measurement', effective for periods beginning on or after 1 January 2010. Loan prepayment penalties are treated as closely related embedded derivatives, only if the penalties are payments that compensate the lender for loss of interest by reducing the economic loss from reinvestment risk. In addition, the scope exemption to business combination contracts only applies to forward contracts that are firmly committed to be completed between the acquirer and a selling shareholder to buy or sell an acquiree in a business combination at a future acquisition date. Therefore option contracts are not in this scope exemption. This amendment also clarifies that in a cash flow hedge of a forecast transaction that a reclassification of the gains or losses on the hedged item from equity to profit or loss is made during the period the hedged forecast cash flows affect profit or loss. The Group will apply HKAS 39 (amendment) from 1 January 2010.
- Amendment to HK(IFRIC) 9 'Reassessment of embedded derivatives', effective for periods beginning on or after 1 July 2009. This amendment aligns the scope of HK(IFRIC) 9 to the scope of HKFRS 3 (revised): the interpretation does not apply to embedded derivatives in contracts acquired in a business combination, a common control combination or the formation of a joint venture. The Group will apply HK(IFRIC) 9 (amendment) from 1 January 2010.
- Amendment to HK(IFRIC) 16 'Hedges of a net investment in a foreign operation', effective for periods beginning on or after 1 July 2009. This amendment removes the restriction on the entity that can hold hedging instruments in a net investment hedge. The hedging instruments can be held by the foreign operation that itself is being hedged. This is not currently relevant for the Group as it does not have such hedge.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

*(All amounts in RMB unless otherwise stated)*

### Notes to the condensed consolidated interim financial information *(Continued)*

#### 4. Segment information

The chief operating decision-maker has been identified as the operating management committee which is composed of general manager, vice general managers and chief financial officer of the Company. This committee reviews the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on these reports.

The committee considers the business from product perspective. From a product perspective, management assesses the performance of engines, gear boxes, hydroelectric generation equipment, electrical wires and cables, general machinery, machinery tools and high-voltage transformers.

The operating management committee assesses the performance of the operating segments based on a measure of operating profit. Interest income and expenditure are not included in the result for each operating segment that is reviewed by the operating management committee. Other information provided, except as noted below, to the operating management committee is measured in a manner consistent with that in the financial statements.

Sales between segments are carried out in the ordinary course of business and in accordance with the term of the underlying agreements. The revenue from external parties reported to the operating management committee is measured in a manner consistent with that in the condensed consolidated interim statement of comprehensive income.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 4. Segment information (Continued)

The segment results for the six months ended 30 June 2009 are as follows:

	Unaudited								Total Group RMB'000	
	Hydroelectric			Electrical		General machinery	Machinery tools	High-voltage transformers		All other segments
	Engines RMB'000	Gear boxes RMB'000	generation equipment RMB'000	wires and cables RMB'000						
Total segment revenue	490,471	269,344	132,409	586,964	484,227	530,196	—	345,787	2,839,398	
Inter-segment revenue	—	(8,026)	—	(4,626)	—	(1,594)	—	(22,524)	(36,770)	
Revenue	490,471	261,318	132,409	582,338	484,227	528,602	—	323,263	2,802,628	
Operating profit	123,388	15,564	12,888	21,507	24,655	16,913	—	(16,646)	198,269	
Finance income	5,109	149	1,813	1,544	1,644	1,574	—	5,848	17,681	
Finance costs	(111)	(1,844)	(2,758)	(6,701)	(4,580)	(7,991)	—	(9,678)	(33,663)	
Share of profit from associates	—	(4,955)	—	—	4,869	—	60,268	1,478	61,660	
<b>Profit before income tax</b>									<b>243,947</b>	
Income tax expense	3,496	(2,621)	(2,018)	(2,552)	(4,969)	(12,274)	—	(115)	(21,053)	
<b>Profit for the period</b>									<b>222,894</b>	
Depreciation on property, plant and equipment and investment properties	5,554	9,127	4,205	5,635	6,914	13,048	—	8,221	52,704	
Amortisation of deferred income	—	—	(450)	(17)	(6,878)	(2,635)	—	—	(9,980)	
Amortisation of lease prepayments and intangible assets	1,547	1,197	387	1,475	1,855	962	—	498	7,921	
(Write-back)/write down of inventories	(141)	—	—	328	—	—	—	(1,343)	(1,156)	
(Write-back)/provision for impairment on trade and other receivables	(330)	871	1,508	206	1,817	(1,537)	—	189	2,724	

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 4. Segment information (Continued)

The segment results for the six months ended 30 June 2008 are as follows:

	Unaudited								Total Group RMB'000
	Hydroelectric		Electrical		General machinery RMB'000	Machinery tools RMB'000	High-voltage transformers RMB'000	All other segments RMB'000	
	Gear Engines RMB'000	generation boxes equipment RMB'000	wires and cables RMB'000	RMB'000					
Total segment revenue	554,626	—	178,193	679,547	556,717	666,907	—	530,231	3,166,221
Inter-segment revenue	—	—	(1,658)	(7,110)	—	—	—	(7,034)	(15,802)
Revenue	554,626	—	176,535	672,437	556,717	666,907	—	523,197	3,150,419
Operating profit	141,174	—	26,750	18,616	33,830	40,842	—	(14,942)	246,270
Finance income	2,366	—	1,626	1,360	3,230	1,455	—	1,348	11,385
Finance costs	—	—	(2,802)	(10,939)	(5,996)	(8,900)	—	(17,472)	(46,109)
Share of profit from associates	—	22,312	—	—	4,805	—	68,542	9,896	105,555
<b>Profit before income tax</b>									<b>317,101</b>
Income tax expense	(21,717)	—	(3,369)	(1,667)	(3,559)	(5,383)	—	(809)	(36,504)
<b>Profit for the period</b>									<b>280,597</b>
Depreciation on property, plant and equipment and investment properties	5,305	—	5,310	5,694	6,710	9,191	—	7,477	39,687
Amortisation of deferred income	—	—	(381)	—	(2,878)	(2,601)	—	—	(5,860)
Amortisation of lease prepayments and intangible assets	2,704	—	—	22	1,431	1,528	—	705	6,390
(Write back)/write-down of inventories	(873)	—	—	—	(292)	727	—	1,774	1,336
(Write-back)/provision for impairment on trade and other receivables	(62)	—	(5,022)	80	1,253	(3,155)	—	1,119	(5,787)

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 4. Segment information (Continued)

The segment assets as at 30 June 2009 and additions to non-current assets for the six months are as follows:

	Unaudited									
	Engines	Hydroelectric		Electrical		General machinery	Machinery tools	High-voltage transformers	All other segments	Total Group
		Gear boxes	generation equipment	wires and cables						
RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
<b>Total assets</b>	641,007	901,124	693,080	848,500	2,016,364	1,137,650	196,158	1,816,396	8,250,279	
Total assets include:										
Investments in associates	—	—	—	—	61,442	—	196,158	94,154	351,754	
Additions to non-current assets (other than financial instruments and deferred tax assets)	13,741	273,000	3,149	29,562	110,636	37,321	—	6,753	474,162	

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 4. Segment information (Continued)

The segment assets as at 31 December 2008 and additions to non-current assets for the six months ended 30 June 2008 are as follows:

	Unaudited									
	Engines	Hydroelectric		Electrical		General machinery	Machinery tools	High-voltage transformers	All other segments	Total Group
		Gear boxes	generation equipment	wires and cables						
RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
<b>Total assets</b>	806,868	228,708	675,234	733,407	1,964,560	1,082,278	250,180	1,784,611	7,525,846	
Total assets include:										
Investments in associates	—	228,708	—	—	56,569	—	250,180	106,140	641,597	
Additions to non-current assets (other than financial instruments and deferred tax assets)	3,878	—	1,580	34,350	103,880	13,224	—	47,944	204,856	

The entity is domiciled in the PRC. Its revenue from external customers in the PRC for the six months ended 30 June 2009 is approximately RMB2,761,507,000 (for the six months ended 30 June 2008: RMB3,062,011,000), and the total of its revenue from external customers from other countries is approximately RMB41,121,000 (for the six months ended 30 June 2008: RMB88,408,000).

At 30 June 2009 and 31 December 2008, all the non-current assets are located in the PRC.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 5. Property, plant and equipment, investment properties, lease prepayments and intangible assets

The movement of property, plant and equipment, investment properties, lease prepayments and intangible assets are as follows:

	Unaudited				
	Property, plant and equipment RMB'000	Investment properties RMB'000	Lease prepayments RMB'000	Intangible assets RMB'000	Total RMB'000
<b>Six months ended 30 June 2009</b>					
<b>Opening net book amount at 1 January 2009</b>	1,182,845	26,498	279,223	47,555	1,536,121
Acquisition of subsidiary (Note 16)	220,227	—	—	40,944	261,171
Additions	203,418	—	—	1,436	204,854
Disposals	(3,081)	—	—	—	(3,081)
Depreciation/amortisation	(51,509)	(1,195)	(4,173)	(3,748)	(60,625)
<b>Closing net book amount at 30 June 2009</b>	<u>1,551,900</u>	<u>25,303</u>	<u>275,050</u>	<u>86,187</u>	<u>1,938,440</u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 5. Property, plant and equipment, investment properties, lease prepayments and intangible assets (Continued)

	Unaudited				
	Property, plant and equipment RMB'000	Investment properties RMB'000	Lease prepayments RMB'000	Intangible assets RMB'000	Total RMB'000
<b>Six months ended</b>					
<b>30 June 2008</b>					
<b>Opening net book amount</b>					
at 1 January 2008	997,436	28,888	378,387	49,358	1,454,069
Additions	202,611	—	630	1,615	204,856
Disposals	(10,980)	—	—	—	(10,980)
Depreciation/amortisation	(38,492)	(1,195)	(3,122)	(3,268)	(46,077)
<b>Closing net book amount at</b>					
<b>30 June 2008</b>	<u>1,150,575</u>	<u>27,693</u>	<u>375,895</u>	<u>47,705</u>	<u>1,601,868</u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 6. Trade and other receivables

	<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
Trade and bills receivable	<b>1,726,038</b>	1,178,539
Less: provision for impairment of trade receivables	<b>(242,003)</b>	(235,974)
Trade and bills receivable — net	<b>1,484,035</b>	942,565
Other receivables	<b>337,736</b>	319,974
Less: provision for impairment of other receivables	<b>(29,439)</b>	(31,775)
Other receivables — net	<b>308,297</b>	288,199
	<b>1,792,332</b>	1,230,764

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 6. Trade and other receivables (Continued)

The general credit period granted to customers is up to 90 days. As at 30 June 2009 and 31 December 2008, the ageing analysis of the trade and bills receivable was as follows:

	<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
Trade and bills receivable		
Less than 30 days	<b>363,886</b>	243,261
31 days to 90 days	<b>546,851</b>	307,708
91 days to 1 year	<b>440,428</b>	364,287
1 year to 2 years	<b>172,121</b>	83,697
2 years to 3 years	<b>42,321</b>	37,384
Over 3 years	<b>160,431</b>	142,202
	<b><u>1,726,038</u></b>	<b><u>1,178,539</u></b>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 7. Share capital

	Number of Shares '000	Domestic shares RMB'000 Unaudited	H shares RMB'000 Unaudited	Total shares RMB'000 Unaudited
Registered, issued and fully paid At 1 January 2008 (nominal value of RMB1.00 each)	2,679,740	2,679,740	—	2,679,740
Domestic shares converted into H shares (Note (a))	—	(95,287)	95,287	—
Issue of new shares (Note (b))	1,004,900	—	1,004,900	1,004,900
At 30 June 2008 (nominal value of RMB1.00 each)	<u>3,684,640</u>	<u>2,584,453</u>	<u>1,100,187</u>	<u>3,684,640</u>
At 30 June 2009 and 1 January 2009 (nominal value of RMB1.00 each)	<u>3,684,640</u>	<u>2,584,453</u>	<u>1,100,187</u>	<u>3,684,640</u>

- (a) The 95,287,000 H shares converted from Domestic shares (the "Transfer H Shares") were transferred to the National Council for Social Security Fund (the "NCSSF") of the PRC in compliance with the "Interim Administrative Regulations on the Reduction of State-owned Shares to Raise Social Security Funds" (the "Regulations"). Pursuant to the Regulations, holders of state-owned shares of a joint stock limited company in the PRC shall transfer part of their Domestic Shares equivalent to approximately 10% of the total number of H Shares to be issued upon the overseas listing to the NCSSF for no consideration. The Transfer H Shares rank pari passu with the new H shares in all respects offered for subscription.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 7. Share capital (Continued)

- (b) On 13 June 2008, the Company issued 1,004,900,000 H shares with a par value of RMB1.00 each at price of HKD1.30. These shares, together with the Transfer H Shares, were listed on the Main Board of the Stock Exchange of the Hong Kong Limited on 13 June 2008. All these shares rank pari passu in respects with the then existing Domestic Shares.

The Company raised net proceeds of approximately RMB1,033,507,000 from the sales of 1,004,900,000 H shares, of which paid-up share capital was RMB1,004,900,000 and the resulted capital reserve was approximately RMB28,607,000.

#### 8. Borrowings

	<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
<b>Non-current</b>		
Long-term bank borrowings	<b>299,693</b>	264,673
Finance lease liabilities	<b>6,831</b>	9,322
Total non-current borrowings	<b>306,524</b>	273,995
<b>Current</b>		
Short-term bank borrowings	<b>762,432</b>	663,960
Other current borrowings	<b>32,055</b>	32,091
Finance lease liabilities	<b>4,901</b>	4,739
Total current borrowings	<b>799,388</b>	700,790
<b>Total borrowings</b>	<b>1,105,912</b>	974,785

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 8. Borrowings (Continued)

Movements in borrowings is analysed as follows:

	<i>RMB'000</i>
	Unaudited
<hr/>	
<b>Six months ended 30 June 2009</b>	
Opening amount at 1 January 2009	974,785
Acquisition of subsidiary (Note 16)	107,000
New borrowings	434,468
Repayment of borrowings	(407,556)
Finance lease paid	(2,785)
	<hr/>
<b>Closing amount at 30 June 2009</b>	<b>1,105,912</b>
	<hr/>
<b>Six months ended 30 June 2008</b>	
Opening amount at 1 January 2008	818,754
New borrowings	464,266
Repayment of borrowings	(387,245)
	<hr/>
<b>Closing amount at 30 June 2008</b>	<b>895,775</b>
	<hr/>

Interest expense on borrowings for the six months ended 30 June 2009 is approximately RMB31,535,000 (30 June 2008: RMB41,418,000).

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

Notes to the condensed consolidated interim financial information (Continued)

### 8. Borrowings (Continued)

At each balance sheet date, the Group had the following undrawn borrowing facilities:

	<b>As at 30 June 2009 RMB'000 Unaudited</b>	As at 31 December 2008 RMB'000 Audited
Fixed rate		
— Expiring within 1 year	25,000	10,000
— Expiring beyond 1 year	15,850	26,590
	<u>40,850</u>	<u>36,590</u>

### 9. Long-term employee benefit obligations

The amounts of retirement and termination benefit obligations recognised in the balance sheet were as follows:

	<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
Present value of defined benefits obligations	132,380	149,560
Unrecognised actuarial loss/(gain)	3,430	(9,570)
Liability in the balance sheet	135,810	139,990
Less: current portion	(8,490)	(8,160)
	<u>127,320</u>	<u>131,830</u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 9. Long-term employee benefit obligations (Continued)

The movements of retirement and termination benefit obligations are as follows:

	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
	Unaudited	Unaudited
At beginning of the period	139,990	138,300
For the period		
— Interest cost	4,710	3,030
— Actuarial gain	(10,580)	(140)
— Additions on termination benefit obligations	5,560	—
— Payment	(3,870)	(2,700)
At end of the period	135,810	138,490

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

Notes to the condensed consolidated interim financial information (Continued)

### 10. Trade and other payables

	<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
Trade and bills payable	<b>1,612,391</b>	1,183,519
Other taxes payables	<b>113,855</b>	115,601
Other payables	<b>226,332</b>	284,822
Accrued payroll and welfare	<b>163,593</b>	166,878
Advances from customers	<b>680,541</b>	666,147
Advances from government	<b>294,259</b>	310,757
	<b><u>3,090,971</u></b>	<b><u>2,727,724</u></b>

As at 30 June 2009 and 31 December 2008, the ageing analysis of the trade and bills payable (including amounts due to related parties of trading in nature) were as follows:

	<b>30 June 2009 RMB'000 Unaudited</b>	31 December 2008 RMB'000 Audited
Trade and bills payable		
Less than 30 days	<b>463,859</b>	282,486
31 days than 90 days	<b>423,096</b>	347,045
91 days to 1 year	<b>598,571</b>	468,927
1 year to 2 years	<b>53,994</b>	52,625
2 years to 3 years	<b>45,783</b>	11,163
Over 3 years	<b>27,088</b>	21,273
	<b><u>1,612,391</u></b>	<b><u>1,183,519</u></b>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 11. Provisions for warranty

This represents the warranty costs for after-sale services of certain vehicle parts and components, which are estimated based on present after-sale service policies and prior years' experiences on the incurrence of such costs. Such provision for warranty was charged to selling and marketing expenses in the condensed consolidated interim statement of comprehensive income.

	Provision for warranty RMB'000 Unaudited
<hr/>	
<b>Six months ended 30 June 2009</b>	
At 1 January 2009	23,618
Charged to the condensed consolidated interim statement of comprehensive income	5,281
Utilised during the period	<u>(5,727)</u>
<b>At 30 June 2009</b>	<u><u>23,172</u></u>
<b>Six months ended 30 June 2008</b>	
At 1 January 2008	19,165
Charged to the condensed consolidated interim statement of comprehensive income	6,540
Utilised during the period	<u>(4,565)</u>
<b>At 30 June 2008</b>	<u><u>21,140</u></u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 12. Operating profit

The following items of unusual nature, size or incidence have been (credited)/charged to the operating profit during the period:

	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
	Unaudited	Unaudited
Inventory (write-back)/write-down	(1,156)	1,336
Provision/(write-back) for impairment on trade and other receivables	2,724	(5,787)
Gain on disposal of property, plant and equipment	(813)	(1,253)

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 13. Income taxes

On 16 March 2007, the National People's Congress approved the Corporate Income Tax Law of the People's Republic of China (the new "CIT Law") which was effective from 1 January 2008. Pursuant to detailed measures of the new CIT Law in respect of West China Development Champion, the enterprise income tax rate of most of the Group's subsidiaries is 15% from 2008 to 2010. The eight entities which are subject to enterprise income tax rate of 25% from 1 January 2008 onwards are as follows:

- the Company;
- Chongqing Huijiang Machine Tools Founding Co., Ltd.;
- Chongqing Zhengtong Founding Co., Ltd.;
- Chongqing Boshui Imports & Exports Trade Co., Ltd.;
- Chongqing General Group Bingyang Air conditioner Equipment installation Co., Ltd.;
- Chongqing General Yunxiu Co., Ltd.;
- Chongqing Ji Dian Yi Huan Environmental Equipment Co., Ltd.;
- Chongqing Machine Tools (Group) Shengpu Machinery Set Co., Ltd.

Chongqing Cummins Engine Co., Ltd. is qualified as a high-tech enterprise and pursuant to the approval by the relevant authorities in 2009, Chongqing Cummins is entitled to a preferential EIT rate of 15% from 2008 to 2010.

The new CIT rate of 25% of Shenzhen Chongfa Cummins Engine Co., Ltd. will be gradually effective in a 5-year period. For the six months ended 30 June 2009, the applicable CIT rate is 20% (2008: 18%).

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 13. Income taxes (Continued)

The amount of income tax expense charged to the condensed consolidated interim statement of comprehensive income represents:

	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
	Unaudited	Unaudited
Current income tax:		
— PRC enterprise income tax	6,233	39,750
Deferred tax	14,820	(3,246)
	<u>21,053</u>	<u>36,504</u>

Income tax expense is recognised based on management's best estimate of the weighted average annual income tax rate expected for the full financial year. The estimated average annual tax rate used for the year to 31 December 2009 is 15% (the estimated tax rate for the six months ended 30 June 2008 was 15%), because most of the Group's subsidiaries and jointly controlled entities are subject to tax rate of 15% as mentioned above, while the entities subject to tax rate of 25% do not have material impact on the estimation of average annual tax rate.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 14. Earnings per share

	Six months ended 30 June	
	2009	2008
	Unaudited	Unaudited
Profit attributable to equity holders of the Company (RMB'000)	215,422	273,915
Weighted average number of ordinary shares in issue (thousand)	3,684,640	2,774,647
Basic and diluted earnings per share (RMB per share)	0.06	0.10

In determining the weighted average number of shares in issue for the six months ended 30 June 2008, the 2,679,740,154 shares, existing as at 1 January 2008, were adjusted by the 1,004,900,000 shares issued on 13 June 2008, which were outstanding for 17 days.

Diluted earnings per share is equal to basic earnings per share as there were no potential dilutive ordinary shares outstanding for all periods presented.

#### 15. Dividends

No dividend has been paid or declared by the Company during the six months ended 30 June 2008 and 2009. Dividends disclosed in the condensed consolidated interim financial information represent dividends declared or proposed by the relevant subsidiaries of the Group to their shareholders.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 16. Business combinations

Before February 2009, the Group directly owned 49% and 23.52% equity interests in Qijiang Gear Transmission Co., Ltd. (“Qijiang Gear”) and Qijiang Qi-Chi Forging Co., Ltd. (“Qijiang Forging”) respectively. As Qijiang Gear owned 52% equity interests in Qijiang Forging, the Group directly and indirectly owned 49% equity interests of Qijiang Forging. Both Qijiang Gear and Qijiang Forging were accounted for as associates of the Group. In February 2009, the Group acquired the remaining 51% equity interests of Qijiang Gear and 24.48% equity interests of Qijiang Forging for a cash consideration of approximately RMB256,609,000. There is no contingent consideration. Thereafter, Qijiang Gear and Qijiang Forging became wholly owned subsidiaries of the Group.

The acquired business contributed revenues of RMB269,344,000 and net profit of RMB11,123,000 to the Group for the period from acquisition to 30 June 2009. If the acquisition had occurred on 1 January 2009, consolidated revenue and consolidated profit for the six months ended 30 June 2009 would have been RMB2,860,666,000 and RMB213,550,000 respectively.

Details of net assets acquired and goodwill are as follows:

	<i>RMB'000</i>
Purchase consideration:	
— cash paid	256,609
Fair value of net identifiable assets acquired	<u>(262,197)</u>
Negative goodwill	<u><u>(5,588)</u></u>

The fair value of net identifiable assets acquired exceeded the cost of business combination by RMB5,588,000, which was recognised in ‘Other gains’ in the condensed consolidated interim statement of comprehensive income.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 16. Business combinations (Continued)

The assets and liabilities arising from the acquisition are as follows:

	Acquiree's carrying amount RMB'000	Fair value RMB'000
Cash and cash equivalents	84,523	84,523
Property, plant and equipment	198,870	220,227
Available-for-sale financial assets	3,000	3,000
Customer relationships	—	17,538
Brand	—	16,300
Technical know-how	340	7,106
Inventories	209,299	209,299
Receivables	324,489	324,489
Other non-current assets	8,137	8,137
Payables	(261,289)	(260,777)
Employee benefit liabilities, including pensions	(24)	(24)
Borrowings	(107,000)	(107,000)
Net deferred tax assets/(liabilities)	4,873	(2,053)
Net identifiable assets acquired	<u>465,218</u>	520,765
Fair value of the investment in associates upon acquisition		
— original cost		(227,956)
— increase in fair value		<u>(30,612)</u>
Net assets acquired		<u><u>262,197</u></u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

Notes to the condensed consolidated interim financial information (Continued)

### 16. Business combinations (Continued)

The assets and liabilities arising from the acquisition are as follows: (Continued)

	Fair value RMB'000
Outflow of cash to acquire business, net of cash acquired:	
— cash consideration	256,609
— cash and cash equivalents in subsidiary acquired	(84,523)
Cash outflow on acquisition	<u>172,086</u>

### 17. Contingencies

As at 30 June 2009, the Group had no material contingencies.

### 18. Capital commitments

Capital expenditure contracted for at the balance sheet date but not yet incurred is as follows:

	30 June 2009 RMB'000 Unaudited	31 December 2008 RMB'000 Audited
Property, plant and equipment	78,849	184,262
Lease prepayments	<u>—</u>	<u>2,520</u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 19. Related party transactions

Related parties are those parties that have the ability to control the other party or exercise significant influence in making financial and operating decisions. Parties are also considered to be related if they are subject to common control. The Group is subject to the control of the PRC government which also controls a significant portion of the productive assets and entities in the PRC (collectively referred as the “state-owned enterprises”).

In accordance with HKAS 24 “Related Party Disclosures”, other state-owned enterprises and their subsidiaries, directly or indirectly controlled by the PRC government are regarded as related parties of the Group (“other state-owned enterprises”). For purpose of related party transactions disclosure, the Group has in place procedures to assist the identification of the immediate ownership structure of its customers and suppliers as to whether they are state-owned enterprises. Many state-owned enterprises have multi-layered corporate structure and the ownership structures change over time as a result of transfers and privatisation programs. Nevertheless, management believes that meaningful information relating to related party transactions has been adequately disclosed.

The following is a summary of significant related party transactions entered into in the ordinary course of business between the Group and its related parties, including other state-owned enterprises, during the six months period ended 30 June 2008 and 2009, respectively.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

Notes to the condensed consolidated interim financial information (Continued)

### 19. Related party transactions (Continued)

(a) Significant related party transactions

	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
	Unaudited	Unaudited
<b>Transactions with fellow subsidiaries</b>		
Revenue		
— Revenue from sales of goods	38,770	36,967
Expenses		
— Purchase of materials	31,677	14,380
— Management fees	399	209
— Leasing of equipment	188	188
<b>Transactions with jointly controlled entities (i)</b>		
Revenue		
— Revenue from sales of goods	36,128	31,627
<b>Transactions with associates</b>		
Revenue		
— Revenue from sales of goods	6,370	29,797
— Revenue from provision of services	—	15,235
Expenses		
— Purchase of materials	1,133	26,940
— Services	85	2,878

(i) The transactions with jointly controlled entities shown above are after elimination of the Group's proportionate interests in them.

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

Notes to the condensed consolidated interim financial information (Continued)

### 19. Related party transactions (Continued)

(a) Significant related party transactions (Continued)

	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
	Unaudited	Unaudited
<b>Transactions with shareholders of jointly controlled entities</b>		
Revenue		
— Revenue from sales of goods	81,174	89,707
Expenses		
— Management fees and technical fees	1,471	2,658
<b>Transactions with other state-owned enterprises</b>		
Revenue		
— Revenue from sales of goods	592,201	468,159
Expenses		
— Purchase of materials	623,331	706,961

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 19. Related party transactions (Continued)

(b) Balances with related parties

	30 June 2009 RMB'000 Unaudited	31 December 2008 RMB'000 Audited
<b>Trade and other receivables</b>		
Trade receivables due from		
— Fellow subsidiaries	54,699	7,158
— Jointly controlled entities	11,856	5,651
— Associates	17	13,442
— Shareholders of jointly controlled entities	10,465	7,328
— Other state-owned enterprises	516,647	388,343
Other receivables due from		
— Fellow subsidiaries	21,269	20,453
— Associates	—	7,363
— Other state-owned enterprises	7,109	82,501
	<u>622,062</u>	<u>532,239</u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 19. Related party transactions (Continued)

##### (b) Balances with related parties (Continued)

	30 June 2009 RMB'000 Unaudited	31 December 2008 RMB'000 Audited
<b>Trade and other payables</b>		
Trade payables due to		
— Fellow subsidiaries	16,115	33,319
— Associates	—	26
— Other state-owned enterprises	379,017	302,379
Other payables due to		
— CQMEHG	15,681	31,497
— Fellow subsidiaries	11,559	8,972
— Shareholders of jointly controlled entities	—	664
— Other state-owned enterprises	1,798	9,303
	<u>424,170</u>	<u>386,160</u>
<b>Other balances with other state-owned enterprises</b>		
— Restricted cash	384,368	314,190
— Cash and cash equivalents	2,164,915	2,307,050
— Borrowings	<u>1,062,126</u>	<u>960,724</u>

## CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION (CONTINUED)

30 June 2009

(All amounts in RMB unless otherwise stated)

### Notes to the condensed consolidated interim financial information (Continued)

#### 19. Related party transactions (Continued)

##### (c) Key management compensation

	Six months ended 30 June	
	2009	2008
	RMB'000	RMB'000
	Unaudited	Unaudited
Basic salaries, housing allowances, other allowances and benefits-in-kind	721	383
Contributions to pension plans	93	88
Discretionary bonuses	900	1,404
	<u>1,714</u>	<u>1,875</u>

## MANAGEMENT'S DISCUSSION AND ANALYSIS (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW

#### Sales

For the six months ended 30 June 2009, the Group's revenue amounted to approximately RMB2,802.6 million, representing a decrease of 11% as compared with approximately RMB3,150.4 million in the same period last year.

Overall, sales of Commercial vehicle parts and components were approximately RMB970.4 million (34.6% of total revenue), an increase of approximately 9.5%; sales of Power equipment were approximately RMB819.4 million (29.2% of total revenue), a decrease of approximately 21.3%; sales of General machinery were approximately RMB484.2 million (17.3% of total revenue), a decrease of approximately 13%; and sales of CNC machine tools were approximately RMB528.6 million (18.9% of total revenue), a decrease of approximately 20.7%.

The growth in sales of Commercial vehicle parts and components business during the Period was due to the inclusion of revenue from gear boxes business into the Company's major operating revenue after the complete acquisition of this business. However, affected by the weak global economic environment, revenue of Power equipment, General machinery and CNC machine tools decreased.

#### Gross profit

The gross profit for the six months ended 30 June 2009 was approximately RMB498.7 million, representing a decrease of approximately RMB77.9 million or 13.5% as compared with approximately RMB576.6 million in the same period last year, and accounting for 17.8% of the sales revenue. As China's economy slowed down and market competition intensified in 2009, the Company adjusted the product prices of certain businesses to maintain its competitiveness. We expect that the market demand will recover in the second half of 2009, which could keep the gross profit margin of the Company stable.

## **MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)** **(INCLUDING FINANCIAL REVIEW)**

### **RESULTS OVERVIEW (Continued)**

#### **Other income and gains**

The other income and gains for the six months ended 30 June 2009 were approximately RMB32.9 million, representing an increase of approximately RMB20 million or 155% as compared with approximately RMB12.9 million for the same period last year, mainly attributable to the negative goodwill arising from acquisition of equity interests in Qijiang Gear and government subsidies such as tax refunds on new products.

#### **Selling and administrative expenses**

The selling and administrative expenses for the six months ended 30 June 2009 were approximately RMB333.3 million, a decrease of approximately RMB9.9 million or 2.9% as compared with approximately RMB343.2 million for the same period last year.

During the Period, a year-on-year increase in our selling and distribution costs which primarily consist of transportation expenses, costs for the sales staff and various marketing expenses led to an increase of distribution expenses by approximately RMB14.3 million. Nevertheless, our administrative expenses which include salaries for administrative staffs, employee benefit expenses, depreciation and amortization, and listing expenses decreased by approximately RMB24.2 million from the same period last year.

#### **Operating profit**

The operating profit for the six months ended 30 June 2009 was approximately RMB198.3 million, a decrease of approximately RMB48 million or 19.5%, as compared with approximately RMB246.3 million for the same period last year.

#### **Net finance costs**

Net interest expenses for the six months ended 30 June 2009 were approximately RMB16 million, a decrease of approximately RMB18.7 million or 53.9% as compared with approximately RMB34.7 million for the same period last year, mainly due to the increase in interest income as well as the decrease in lending rate for the six months ended 30 June 2009.



## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (*Continued*)

#### Share of profits of associated companies

The Group's share of profits of associated companies for the six months ended 30 June 2009 was approximately RMB61.7 million, a decrease of approximately RMB43.9 million or 41.6% as compared with approximately RMB105.6 million for the same period last year. The decrease was due to the inclusion of profit from Qijiang Gear into the major operating profit of the Company after the acquisition of 51% equity interests in Qijiang Gear, as well as diminished results of other associated companies.

#### Corporate income tax expenses

The corporate income tax expenses for the six months ended 30 June 2009 were approximately RMB21.1 million, a decrease of approximately RMB15.4 million, or 42.2%, as compared with approximately RMB36.5 million for the same period last year, mainly attributable to the decrease in assessable income.

#### Profit attributable to shareholders

Profit attributable to shareholders for the Period was approximately RMB215.4 million, a decrease of approximately RMB58.5 million or 21.4% as compared with approximately RMB273.9 million for the same period last year. Earnings per share decreased from approximately RMB0.10 for the same period last year to approximately RMB0.06.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (Continued)

#### Business performance

The table below sets forth the revenue, gross profit and segment results attributable to our major business segments for the periods indicated:

	Revenue		Gross Profit		Segment Results	
	Period ended 30 June		Period ended 30 June		Period ended 30 June	
	2009	2008	2009	2008	2009	2008
<i>(RMB in millions, except for percentage)</i>						
<b>Commercial vehicle parts and components</b>						
Engines	490.5	554.6	155.3	169.3	123.4	141.1
Gear boxes	261.3	—	43.8	—	15.5	—
Other products	218.6	331.3	21.4	44.3	(8.0)	10.6
Total	970.4	885.9	220.5	213.6	130.9	151.7
% of total	34.6%	28.1%	44.2%	37.1%	66.0%	61.6%
<b>Power equipment</b>						
Hydroelectric generation equipment	132.4	176.5	37.9	47.4	12.9	26.8
Electrical wires and cables	582.3	672.5	39.6	33.1	21.5	18.6
Other products	104.7	191.9	1.1	4.5	(0.1)	0.5
Total	819.4	1,040.9	78.6	85.0	34.3	45.9
% of total	29.2%	33.0%	15.8%	14.7%	17.3%	18.7%
<b>General machinery</b>						
Total	484.2	556.7	120.7	155.0	24.7	33.8
% of total	17.3%	17.7%	24.2%	26.9%	12.5%	13.7%
<b>CNC machine tools</b>						
Total	528.6	666.9	78.9	123.0	16.9	40.9
% of total	18.9%	21.2%	15.8%	21.3%	8.5%	16.6%
<b>Headquarters</b>						
Total	—	—	—	—	(8.5)	(26)
% of total	—%	—%	—%	—%	(4.3%)	(10.6%)
<b>Total</b>	<b>2,802.6</b>	<b>3,150.4</b>	<b>498.7</b>	<b>576.6</b>	<b>198.3</b>	<b>246.3</b>

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (*Continued*)

#### Commercial vehicle parts and components

Revenue from the Commercial vehicle parts and components segment for the six months ended 30 June 2009 was approximately RMB970.4 million, an increase of approximately RMB84.5 million or 9.5%, as compared with approximately RMB885.9 million for the same period last year, primarily due to inclusion of revenue of approximately RMB261.3 million from Qijiang Gear into this business segment after 51% equity interests in Qijiang Gear was acquired by the Company during the Period. Nevertheless, revenue from the engine business decreased by approximately RMB64.1 million or 11.6% as compared with same period last year while revenue from other products also decreased by approximately RMB112.7 million or 34%.

During the Period, gross profit for the Commercial vehicle parts and components segment was approximately RMB220.5 million, an increase of approximately RMB6.9 million or 3.2% as compared with approximately RMB213.6 million for the same period last year. Gross profit margin decreased to approximately 22.7% for the six months ended 30 June 2009 from approximately 24.1% for the same period of 2008, primarily due to decreases in sales volume and selling price of other products, which resulted in a decrease in gross profit margin for other products as compared with the same period last year.

Overall, the result for the Commercial vehicle parts and components segment for the six months ended 30 June 2009 was approximately RMB131 million, a decrease of approximately RMB20.7 million or 13.7%, as compared with approximately RMB151.7 million for the same period last year.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (*Continued*)

#### Power equipment

Revenue from the Power equipment segment for the six months ended 30 June 2009 was approximately RMB819.4 million, a decrease of approximately RMB221.5 million or 21.3%, as compared with approximately RMB1,040.9 million for the same period last year, primarily due to a decrease of approximately RMB44.1 million, or 25% in revenue from hydroelectric generation equipment. Revenue from electrical wires and cables decreased by approximately RMB90.2 million, or 13.4% and revenue from other products decreased by approximately RMB87.2 million, or 45.4%.

During the Period, gross profit for the Power equipment segment was approximately RMB78.6 million, a decrease of approximately RMB6.4 million or 7.5% as compared with approximately RMB85 million in the same period last year. Gross profit margin increased to 9.6% for the Period from 8.2% for the same period of 2008, primarily due to the increases in gross profit margins of electrical wires and cables as well as hydroelectric generation equipment as a result of lower price of raw materials in the first half of 2009.

Overall, the result for the Power equipment segment for the six months ended 30 June 2009 was approximately RMB34.3 million, a decrease of approximately RMB11.6 million or 25.3% as compared with approximately RMB45.9 million for the same period last year.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (*Continued*)

#### General machinery

Revenue from the General machinery segment for the six months ended 30 June 2009 was approximately RMB484.2 million, a decrease of approximately RMB72.5 million or 13% as compared with approximately RMB556.7 million for the same period last year, primarily due to decreases in revenue from separation machines, gas compressors, refrigeration machines and industrial fans business as affected by the global economic stagnancy in the first half of 2009.

During the Period, gross profit for the General machinery segment was approximately RMB120.7 million, a decrease of approximately RMB34.3 million or 22.1% as compared with approximately RMB155 million in the same period last year. Gross profit margin decreased to approximately 24.9% for the six months ended 30 June 2009 from approximately 27.8% for the same period of 2008. The decrease in the gross profit margin of the segment was due to economic slowdown in the first half of 2009 and adjustment in market price of industrial pumps and gas compressors.

Overall, the result for the General machinery segment for the six months ended 30 June 2009 was approximately RMB24.7 million, a decrease of approximately RMB9.1 million or 26.9%, as compared with approximately RMB33.8 million for the same period last year.

#### CNC machine tools

Revenue from the CNC machine tools for the six months ended 30 June 2009 was approximately RMB528.6 million, a decrease of approximately RMB138.3 million or 20.7% as compared with approximately RMB666.9 million for same period last year, primarily due to decreases in revenue from gear-producing machines, complex precision metal cutting tools, CNC lathes and machine centers business as affected by the global economic stagnancy in the first half of 2009.

During the Period, gross profit for the CNC machine tools segment was approximately RMB78.9 million, a decrease of approximately RMB44.1 million or 35.9% as compared with RMB123 million in the same period last year. Gross profit margin of the segment decreased to 14.9% for the six months ended 30 June 2009 from 18.4% for the same period of 2008, primarily due to economic slowdown in the first half of 2009 and adjustment of market prices.

Overall, the result for the CNC machine tools segment for the six months ended 30 June 2009 was approximately RMB16.9 million, a decrease of approximately RMB24 million or 58.7% as compared with approximately RMB40.9 million for the same period last year.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (Continued)

#### Cash flow

The Group's cash and bank deposits (including the restricted cash) amounted to approximately RMB2,552.2 million as at 30 June 2009 (31 December 2008: approximately RMB2,622.6 million), a decrease of approximately RMB70.4 million or approximately 2.7%, primarily due to the acquisition of 51% equity interests in Qijiang Gear and 24.48% equity interest in Qijiang Forging and the increase in capital expenditure during the Period.

During the Period, the Group had a net cash inflow from operating activities of approximately RMB101.4 million (30 June 2008: approximately RMB94.2 million), a net cash outflow from investing activities of approximately RMB227.5 million (30 June 2008: approximately RMB155.1 million), and a net cash outflow from financing activities of approximately RMB14.5 million (30 June 2008: a net cash inflow of approximately RMB1,147.6 million).

#### Assets and liabilities

As at 30 June 2009, the Group had total assets of approximately RMB8,250.3 million, an increase of approximately RMB724.5 million as compared with approximately RMB7,525.8 million as at 31 December 2008. The total current assets were approximately RMB5,885.6 million, decreased by approximately RMB613.9 million as compared with approximately RMB5,271.7 million as at 30 June 2008, accounting for approximately 71.3% of the total assets (31 December 2008: approximately 70%). Total non-current assets were approximately RMB2,364.7 million, representing an increase of approximately RMB110.5 million as compared with approximately RMB2,254.2 million as at 31 December 2008, and accounting for approximately 28.7% of the total assets (31 December 2008: approximately 30%).

As at 30 June 2009, total liabilities of the Group amounted to approximately RMB4,523.4 million, an increase of approximately RMB468.4 million as compared with approximately RMB4,055 million as at 31 December 2008. Total current liabilities were approximately RMB3,973 million, representing an increase of approximately RMB429.5 million as compared with approximately RMB3,543.5 million as at 31 December 2008, and accounting for 87.8% of the total liabilities (31 December 2008: approximately 87.4%). Total non-current liabilities were approximately RMB550.4 million, representing an increase of approximately RMB38.9 million as compared with approximately RMB511.5 million as at 31 December 2008, and accounting for approximately 12.2% of the total liabilities (31 December 2008: approximately 12.6%).

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### RESULTS OVERVIEW (*Continued*)

#### Assets and liabilities (*Continued*)

As at 30 June 2009, net current assets of the Group amounted to approximately RMB1,912.6 million, an increase of approximately RMB184.4 million as compared with approximately RMB1,728.2 million as at 31 December 2008.

#### Current ratio

Current ratio (the ratio of current assets over current liabilities) of the Group slightly decreased from 1.49:1 as at 30 June 2008 to 1.48:1 as at 30 June 2009.

#### Indebtedness

As at 30 June 2009, the Group had an aggregate bank and other borrowings of approximately RMB1,106 million, representing an increase of approximately RMB131.2 million as compared with approximately RMB974.8 million as at 31 December 2008.

Borrowings repayable by the Group within one year were approximately RMB799.4 million, representing an increase of approximately RMB98.6 million as compared with approximately RMB700.8 million as at 31 December 2008. Borrowings repayable after one year were approximately RMB306.5 million, representing an increase of approximately RMB32.5 million as compared with approximately RMB274 million as at 31 December 2008.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS

During the Period, the Company entered into an agreement with Shanghai Electric (Group) Corporation to further acquire 102,000,000 shares (equivalent to 51% equity interest) in Qijiang Gear and 5,140,800 shares (equivalent to 24.48% equity interest) in Qijiang Forging at a total consideration of RMB256,609,000. Upon completion of the transaction, the Company holds 100% equity interest in Qijiang Gear and 48% equity interest in Qijiang Forging directly. Qijiang Gear became a wholly owned subsidiary of the Company. The Company through Qijiang Gear held the remaining 52% equity interest in Qijiang Forging, and Qijiang Forging also became a wholly-owned subsidiary of the Company.

In addition, the first extraordinary general meeting of the Company was held on 25 June 2009, at which the following matters were considered and approved:

- 1) the transactions amount as at 31 December 2008 which exceeds the amount as set out in the Master Supplies Agreement was ratified and approved;
- 2) the annual proposed caps of the price payable by the Parent Company and its associates to the Group under the Master Sales Agreement for the financial year ended 31 December 2009 was revised from RMB68,000,000 to RMB130,000,000;
- 3) the annual proposed caps of the price payable by the Parent Company and its associates to the Group under the Master Sales Agreement for the financial year ended 31 December 2010 was revised from RMB75,000,000 to RMB160,000,000;
- 4) the annual proposed caps of the price payable by the Group to the Parent Company and its associates under the Master Supplies Agreement for the financial year ended 31 December 2009 was revised from RMB35,000,000 to RMB120,000,000;
- 5) the annual proposed caps of the price payable by the Group to the Parent Company and its associates under the Master Supplies Agreement for the financial year ended 31 December 2010 was revised from RMB35,000,000 to RMB140,000,000;

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (*Continued*)

The 2008 annual general meeting of the Company was held on 25 June 2009, at which the following matters were considered and approved:

- 1) The use of proceeds from listing was adjusted as follows:
  - (1) *According to the Prospectus, approximately 21.5% or approximately HK\$281 million would originally be invested in commercial vehicle parts and components segment*
    - (i) Approximately 10.7%, or approximately HK\$140 million, would originally be used for technological improvements and capacity expansion for the braking and steering systems business. The Company did not actually invest. Main reasons being that the project involves relocation and technological improvement. As the completion of IPO was later than originally planned, the project was basically completed during the IPO and fund was gradually financed. Meanwhile, as the second half of 2008 had seen market changes and actual proceeds fell short of expectation, investment in the project will not be considered.
    - (ii) Approximately 8.0%, or approximately HK\$105 million, would originally be used for technological improvements and capacity expansion (including approximately 0.6%, or approximately HK\$8 million, for upgrading an existing research and development center which was expected to be completed by December 2008) for the gear transmission systems business, with emphasis on automobile transmissions, cylinder gears and steel castings, subject to approval from our strategic partner. The Company did not actually invest, mainly attributable to no approval being obtained from former strategic partner.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (Continued)

1) The use of proceeds from listing was adjusted as follows: (Continued)

(1) According to the Prospectus, approximately 21.5% or approximately HK\$281 million would originally be invested in commercial vehicle parts and components segment (Continued)

(iii) Approximately 2.8%, or approximately HK\$37 million, would originally be used for technological improvements and capacity expansion for the vehicle suspension systems business, with emphasis on air suspensions system, subject to approval from our strategic partner.

Total investment for the project was planned to be approximately RMB150 million. In order to control investment risks, the Board proposed to implement the project under the principal of “overall planning, investment in batches” and decided to implement the project in phases. After the completion of phase I, implementation plan for phase II will be decided upon result of phase I. Total investment for phase I was approximately RMB38 million, of which approximately RMB16.72 million was financed by the proceeds of the Company. The project is being implemented as planned.

(2) According to the Prospectus, approximately 17.0%, or approximately HK\$222 million, would originally be used for our power equipment segment

(i) Approximately 8.6%, or approximately HK\$112 million, would originally be used for technological improvements and capacity expansion for the hydroelectric generation equipment business, with emphasis on complete line of equipment base construction.

Total investment for the project was planned to be approximately RMB500 million. In order to control investment risks, the Board proposed to implement the project under the principal of “overall planning, investment in batches” and decided to implement the project in phases. Total investment for phase I was approximately RMB55 million, of which approximately RMB50 million was invested by the Company using the proceeds through capital increase. The project is being implemented as planned.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (*Continued*)

- 1) The use of proceeds from listing was adjusted as follows: (*Continued*)
  - (2) *According to the Prospectus, approximately 17.0%, or approximately HK\$222 million, would originally be used for our power equipment segment (Continued)*
    - (ii) Approximately 5.0%, or approximately HK\$65 million, would originally be used for technological improvements and capacity expansion for the electrical wires, cables and materials business, with emphasis on specialized cables with environmentally-friendly features and high-voltage ceramics.

Total investment for the project was planned to be approximately RMB152.95 million. After various researches and adjustments, total investment of the project was set to be approximately RMB121.20 million, of which the Company invested approximately RMB18 million initially. The project is being implemented as planned.

- (iii) Approximately 3.4%, or approximately HK\$44 million, would originally be used for technological improvements and capacity expansion for the non-ferrous metal materials business, with emphasis on copper powder and copper material extension products.

Total investment for the project was planned to be RMB100 million. In order to control investment risks, the Board proposed to implement the project under the principal of "overall planning, investment in batches", and decided to implement the project in phases. Total investment for phase I of the project is approximately RMB42 million, of which approximately RMB22 million was invested by the Company using the proceeds through unilateral share capital increase. The project is being implemented as planned.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (Continued)

- 1) The use of proceeds from listing was adjusted as follows: (Continued)
  - (3) According to the Prospectus, approximately 15.2%, or approximately HK\$199 million, would originally be used for our general machinery segment
    - (i) Approximately 6.6%, or approximately HK\$86 million, would originally be used for product expansion, construction of a production base for wind power turbine blades and a production base for specialized refrigeration machines, industrial pumps and industrial fans used by nuclear power stations.

Total investment for the project was planned to be approximately RMB299.80 million. In order to control investment risks, the Board proposed to implement the project under the principal of “overall planning, investment in batches”, and decided to implement the project in phases. Total investment for phase I of the project was approximately RMB107.55 million, of which approximately RMB80 million was invested by the Company using the proceeds through unilateral share capital increase. Approximately RMB65.49 million was invested initially. The project is being implemented as planned. Backed by energy and environment protection policy of the State, general industry is developing at remarkable speed which outpaced enterprise production capacity and called for further effort in renovation for tech upgrade and reprocessing to build commercialized wind power production base in line with state industry trend as soon as possible. Considering the shortage of corporate construction fund, it is proposed to make the second batch of investment of approximately RMB14.51 million as soon as possible.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (*Continued*)

- 1) The use of proceeds from listing was adjusted as follows: (*Continued*)
  - (3) According to the Prospectus, approximately 15.2%, or approximately HK\$199 million, would originally be used for our general machinery segment (*Continued*)
    - (ii) Approximately 3.9%, or approximately HK\$51 million, would originally be used for technological improvements and capacity expansion for the industrial pumps business.

Total investment for the project was planned to be approximately RMB225 million, of which approximately RMB90 million was invested by the Company using the proceeds through unilateral share capital increase. Approximately RMB38.84 million was invested initially. The project is being implemented as planned.

The product is performing favourably with high gross margin in the market, but the production capacity was seriously inadequate. The renovation is for capacity expansion, production tech upgrade, solutions for complete-line supply of pump product to machinery, electrical and instrument system, the project construction contract expansion capacity and actual condition of enterprise construction fund shortage. It is recommended to make the second batch of investment of approximately RMB51.16 million as soon as possible.

- (iii) Approximately 2.1%, or approximately HK\$27 million, would originally be used for technological improvements and capacity expansion for the gas compressors business, with emphasis on complete-line equipment for high volume primary and secondary stations and high pressure compressors.

Total investment for the project was planned to be approximately RMB100 million, of which approximately RMB70 million was financed by the proceeds of the Company. Approximately RMB20.56 million was invested initially. The project is being implemented as planned. As the product is of high gross margin and inadequate capacity, the investment is to step up tech renovation and equipment investment, expand product capacity, supplement and optimize processing and equipment deployment. Together with the shortage of corporate construction fund, it is proposed to make the second batch of investment of approximately RMB49.44 million as soon as possible.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (Continued)

- 1) The use of proceeds from listing was adjusted as follows: (Continued)
  - (3) According to the Prospectus, approximately 15.2%, or approximately HK\$199 million, would originally be used for our general machinery segment (Continued)
    - (iv) Approximately 2.6%, or approximately HK\$34 million, would originally be used for technological improvements and capacity expansion for the separation machines business, with emphasis on specialized chemical, environmental, agricultural and bio-engineering products.

The Company did not actually invest. Main reasons being that as the lands for the relocation in line with the Company's development strategy have not been finalized.

- (4) According to the Prospectus, approximately 12.8%, or approximately HK\$167 million, will be originally used for our CNC machine tools segment
  - (i) Approximately 8.6%, or approximately HK\$112 million, would be originally used for technological improvements and capacity expansion (including funds for construction of a national-level or top tier technology center which is expected to be completed by December 2010) for the gear-producing machines business, with emphasis on high speed, precision CNC machines.

Total investment for the project was planned to be approximately RMB260 million, of which approximately RMB150 million was financed by proceeds of the Company. Approximately RMB85.30 million was initially invested. The project is being implemented as planned. With favourable industry development trend, especially strong demand in large high accuracy gear-producing machines with high gross margin, competitors are increasing investment in this sector. Given the inadequate capacity, especially, the existing location and equipments that fall short of the production demand of large high accuracy gear-producing machines, together with the tight capital for construction, it is proposed to make the second batch of investment of approximately RMB64.70 million as soon as possible.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (*Continued*)

- 1) The use of proceeds from listing was adjusted as follows: (*Continued*)
  - (4) According to the Prospectus, approximately 12.8%, or approximately HK\$167 million, will be originally used for our CNC machine tools segment (*Continued*)
    - (ii) Approximately 0.8%, or approximately HK\$10 million, would originally be used for technological improvements and capacity expansion for the complex precision metal-cutting tools business, with emphasis on specialized tools.

Total investment for the project was planned to be approximately RMB226.60 million. In order to control investment risks, the Board proposed to implement the project under the principle of “overall planning, investment in batches”, and decided to implement the project in phases. Total investment for phase I was approximately RMB35 million, of which approximately RMB30 million was financed by proceeds of the Company. Approximately RMB7.62 million was initially invested. The project is being implemented as planned. The industry is in relatively stable development trend with minor investment risk. Market demand is extremely strong, particularly for high accuracy and high efficiency cutting tools. Competitors are increasing investment in the sector to expand production scale and overtake market share. Given the inadequate capacity and shortage of advanced equipments which are necessary, more investment is needed to expand production scale and improve high-end product competitiveness to ensure leading position in the industry. It is proposed to make the second batch of investment of approximately RMB22.38 million as soon as possible.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (Continued)

- 1) The use of proceeds from listing was adjusted as follows: (Continued)
  - (4) According to the Prospectus, approximately 12.8%, or approximately HK\$167 million, will be originally used for our CNC machine tools segment (Continued)
    - (iii) Approximately 3.4%, or approximately HK\$44 million, would originally be used for technological improvements and capacity expansion for the CNC lathes and machine centers business, with emphasis on a production base for lathe reproduction technology and large-scale CNC lathes.

Total investment for the project was planned to be approximately RMB300 million. In order to control investment risks, the Board proposed to implement the project under the principle of “overall planning, investment in batches”, and decided to implement the project in phases. Total investment for phase I was approximately RMB40 million, of which approximately RMB30 million was financed by proceeds of the Company. The project is being implemented as planned.

- (5) According to the Prospectus, approximately 25.0%, or approximately HK\$327 million, will be originally used for the acquisition of companies or products relevant to our businesses. Total fund for the plan was approximately RMB257 million, of which approximately RMB256.96 million was used for acquisition of shares of Qijiang Gear and Qijiang Forging at Chongqing United Assets and Equity Exchange.
- (6) According to the Prospectus, the remaining portion of the net proceeds would originally be used for working capital and general corporate purposes.

The Company will continue to explore business opportunities and to develop our business under the above principles.

## MANAGEMENT'S DISCUSSION AND ANALYSIS (*CONTINUED*) (INCLUDING FINANCIAL REVIEW)

### SIGNIFICANT EVENTS (*Continued*)

- 2) In light of the amendments to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") which were effective from 1 January 2009, whereby the Company may, subject to the Listing Rules and the Articles of Association, send or otherwise make available the corporate communication to the relevant holder of the shares using electronic means, and approve the necessary amendments to the relevant provisions of the Articles of Association so as to allow the Company to send or otherwise make available the corporate communication to the relevant holders of the shares using electronic means.

The 2009 second extraordinary general meeting of the Company was held on 31 August 2009, at which the following matters were considered and approved:

- 1) to approve the resignation of Mr. Sun Nengyi as executive Director and chairman as he reaches the statutory retirement age and the appointment of Mr. Xie Hua Jun as an executive Director of the Company to hold office from the date of the meeting until expiry of the term of the session of the Board and to authorize the Board to fix the remuneration of Mr. Xie Hua Jun pursuant to the remuneration standard for Directors passed at the 2007 annual general meeting and to enter into a service agreement with him on and subject to such terms and conditions as the Board shall think fit and to do all such acts and things to give effect to such matters.
- 2) to approve the resignation of Mr. Ye Zusheng as a Supervisor due to change of job and the appointment of Ms. Liao Rong as a Supervisor of the Company to hold office from the date of the meeting until expiry of the term of the session of the Supervisory Committee of the Company and to authorize the Board to fix the remuneration of Ms. Liao Rong pursuant to the remuneration standard for Supervisors passed at the 2007 annual general meeting and to enter into a service agreement with her on and subject to such terms and conditions as the Board shall think fit and to do all such acts and things to give effect to such matters.

The 2009 seventh extraordinary meeting of the first session of the Board was held on 31 August 2009, at which election of Mr. Xie Hua Jun as the Chairman and legal representative of the Company was considered and approved. His term of office is from the date of the meeting until expiry of the term of the first session of the Board. Meanwhile, Mr. Sun Nengyi was removed from his position as the Chairman of the Company.

Save as disclosed above, the Company did not have any other significant disclosable events during the year.

## **MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED) (INCLUDING FINANCIAL REVIEW)**

### **Contingent liabilities**

As at 30 June 2009, the Group had no significant contingent liabilities.

### **Capital expenditure**

As at 30 June 2009, the total capital expenditure of the Group was approximately RMB474.2 million, which was principally invested in the acquisition of equity interests in Qijiang Gear and Qijiang Forging and the production technology improvement and expansion of plants so as to upgrade equipment and the expand production capacity (30 June 2008: approximately RMB204.8 million).

### **Risk of foreign exchange**

The Group use Renminbi as the reporting currency. During the Period, pressure on Renminbi appreciation was eased due to global economic recession in the second half of 2008. A slowdown in Renminbi appreciation will strengthen the competitiveness of our export products, but it may bring negative impacts on the import of materials and equipments by the Group from overseas.

In addition, as at 30 June 2009, the Group's bank deposits comprise HK\$420.8 million (30 June 2008: approximately HK\$1,209.3 million). Save as the above, the Group was not exposed to any significant risks concerning foreign exchange fluctuations.

### **Employees**

As at 30 June 2009, the Group had 14,585 employees (30 June 2008:15,604 employees). The Group plans to continue to retain and recruit skilled and experienced technical and managerial personnel, improve incentive schemes that link with the performance reviews of our management and employees and to provide better promotion and training development opportunities for key employees. It is believed that these measures will help the Group to attract and retain talents for our businesses.

## OTHER INFORMATION

### Share Capital Structure

	Number of Share	Approximate percentage of issued share capital (%)
Domestic Shares	2,584,452,684	70.14
H Shares ( <i>Note</i> )	1,100,187,470	29.86
Total	<u>3,684,640,154</u>	<u>100</u>

There was no movement to share capital of the Company during the six months ended 30 June 2009, details of which are set out in Note 7 to the consolidated financial statements.

### Directors' and chief executive's interests in shares and underlying shares

As at 30 June 2009, none of the directors, chief executive or supervisors of the Company had any interests or short positions in the shares, underlying shares or debt securities of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)) (the "SFO") which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 of the Listing Rules.

## OTHER INFORMATION (CONTINUED)

### Substantial shareholders' and other persons' interests in shares and underlying shares

As at 30 June 2009, so far as the Directors are aware, the following persons (not being a director, chief executive or supervisor of the Company) had interests in the shares of the Company as recorded in the register required to be kept under section 336 of the SFO:

### Domestic shares of RMB\$1.00 each of the Company

Name of Substantial Shareholders	Number of shares	Nature of Interest	Note	Percentage of total issued domestic shares (%)	Percentage of total Issued shares (%)
Chongqing Machinery and Electronic Holding (Group) Co., Ltd.	1,924,225,189	Beneficial owner	(1)	74.45 (L)	52.22
Chongqing Yufu Asset Management Co., Ltd.	232,132,514	Beneficial owner	(1)	8.98 (L)	6.30
Chongqing Jiangong Group Co., Ltd.	232,132,514	Beneficial owner	(1)	8.98 (L)	6.30
China Huarong Asset Management Co., Ltd.	195,962,467	Beneficial owner	(2)	7.58 (L)	5.32
State-Owned Assets Supervision and Administration Commission of Chongqing Municipal Government	2,388,490,217	Interest in controlled corporations	(1)	92.42 (L)	64.82
Ministry of Finance People's Republic of China	195,962,467	Interest in controlled corporations	(2)	7.58 (L)	5.32

(L): Long Position

## OTHER INFORMATION (CONTINUED)

### Substantial shareholders' and other persons' interests in shares and underlying shares (Continued)

#### H shares of RMB\$1.00 each of the Company

Name of Shareholders	Number of shares	Capacity	Note	Percentage of total issued domestic shares (%)	Percentage of total Issued shares (%)
香港重慶國際有限公司	161,728,000	Beneficial owner	(3)	14.70 (L)	4.39
Fortis Investment Management SA	99,442,000	Investment manager	(4)	9.04 (L)	2.70
National Council for Social Security Fund	95,287,470	Beneficial owner		8.66 (L)	2.59
The Bank of New York Mellon (formerly known as "The Bank of New York")	87,276,000	Custodian	(5)	7.93 (L)	2.37
The Bank of New York Mellon Corporation	87,276,000	Interest in controlled corporations	(5)	7.93 (L) 7.93 (P)	2.37

(L): Long Position

(P): Lending Pool

## OTHER INFORMATION (CONTINUED)

### Substantial shareholders' and other persons' interests in shares and underlying shares (Continued)

Notes:

1. Chongqing Machinery and Electronic Holding (Group) Co., Ltd., Chongqing Yufu Asset Management Co., Ltd., Chongqing Jiangong Group Co., Ltd. and Chongqing International (Holding) Ltd. for Econo & Tech. Cooperation were wholly owned by State-Owned Assets Supervision and Administration Commission of Chongqing Municipal Government and they were deemed to have interests in 1,924,225,189 domestic shares, 232,132,514 domestic shares, 232,132,514 domestic shares and 180,000,000 H shares respectively.
2. China Huarong Asset Management Co., Ltd. is wholly owned by the Ministry of Finance People's Republic of China and its interest in 195,962,467 domestic shares of the Company was deemed to be the interests of Ministry of Finance People's Republic of China.
3. Chongqing International (Holding) Ltd. for Econo & Tech. Cooperation was interested in 161,728,000 of H shares of the Company by virtue of its 100% shareholding in 中國重慶國際經濟技術合作公司 and 重慶對外建設總公司. 中國重慶國際經濟技術合作公司 and 重慶對外建設總公司 hold 97.56% and 2.44% equity interests in 香港重慶國際有限公司 respectively. 香港重慶國際有限公司 in turn holds a direct interest of 161,728,000 H shares in the Company.
4. Fortis Investment Management SA was interested in 99,442,000 of H shares of the Company by virtue of its control over the following corporations which held direct interests in the Company:

	Percentage of ownership in controlled corporation	No. of shares
ABN AMRO Asset Management (Asia) Limited	100	90,066,000
ABN AMRO Asset Management (India) Limited	100	776,000
Fortis Investment Management Japan Limited	100	8,600,000

5. The Bank of New York Mellon Corporation holds 100% interest in The Bank of New York Mellon (formerly known as "The Bank of New York"), which is holding 87,276,000 of H shares of the Company. The interest in 87,276,000 H shares relates to the same block of shares in the Company and includes a lending pool of 87,276,000 of H shares of the Company.

Save as disclosed above, the directors are not aware of any persons holding any interests or short positions in the shares or underlying shares of the Company which were required to be recorded in the register pursuant to section 336 of the SFO as at 30 June 2009.

## **OTHER INFORMATION (CONTINUED)**

### **Compliance with the Model Code for the Securities Transactions**

The Company has adopted the Model Code for the Securities Transactions by Directors of Listed Issuers set out in Appendix 10 of the Listing Rules (the “Model Code”) for the code of securities transactions by all directors. After making specific enquiry of all directors of the Company, the Board is pleased to announce that all the directors of the Company have strictly complied with the provisions under the Model Code for the six months ended 30 June 2009.

### **Compliance with the Code on Corporate Governance Practices**

For the six months ended 30 June 2009, the Company has complied with the code provisions under the Code on Corporate Governance Practices set out in the Appendix 14 of the Listing Rules.

### **Purchase, Sale or Redemption of Securities of the Company**

During the six months ended 30 June 2009, neither the Group nor any of its subsidiaries purchased, sold or redeemed any of the Company’s listed securities.

### **Interim Dividend**

The Board of Directors does not recommend the payment of interim dividend.

### **Audit Committee**

The audit committee has jointly reviewed with management and the Group’s international auditor, PricewaterhouseCoopers, the accounting standards, laws and regulations adopted by the Company and discussed internal control and financial reporting matters (including the review of this interim results) of the Group. The audit committee considered that this interim result is in compliance with the applicable accounting standards, laws and regulations, and the Company has made appropriate disclosures thereof.

## **OTHER INFORMATION (CONTINUED)**

### **Board of Directors and Supervisory Committee**

As at the date of this report, the executive Directors of the Company are Mr. Xie Hua Jun, Mr. He Yong, Mr. Liao Shaohua and Mr. Chen Xianzheng; the non-executive Directors are Mr. Huang Yong, Mr. Yu Gang, Mr. Yang Jingpu and Mr. Wu Jian; and the independent non-executive Directors are Mr. Lo Wah Wai, Mr. Ren Xiaochang and Mr. Kong Weiliang.

As at the date of this report, the supervisors are Mr. Duan Rongsheng, Ms. Liao Rong, Ms. Wang Rongxue, Ms. He Xiaoping, Mr. Wang Xuqi and Mr. Wu Chongjiang.

### **Publication of interim results on the websites of the Stock Exchange and the Company**

The interim results announcement is published on the Company's website (<http://www.chinacqme.com>) and the Stock Exchange (<http://www.hkex.com.hk>). The interim report will also be available at the Company's and the Stock Exchange's websites on/about 22 September 2009 and will be dispatched to shareholders of the Company thereafter by the means of receipt of corporate communication they selected.

By Order of the Board  
**Chongqing Machinery & Electric Co., Ltd.\***  
**Xie Hua Jun**  
*Chairman and Executive Director*

Chongqing, the PRC  
11 September 2009

\* *For identification purposes only*

